

Annual Report **2024-25**





Acknowledgement of Country

Mater acknowledges Aboriginal and Torres Strait Islander peoples as the Traditional Custodians of the lands and waters where we live and work. We respect their historical and continuing spiritual connections to country and community and pay our respects to their Elders past, present and emerging. As a hospital and healthcare provider, supported by research, education and foundation subsidiaries, we commit ourselves to the ongoing journey of reconciliation.

Year in review

Mater operates the largest Catholic for-purpose network of public and private hospitals and healthcare services in Queensland, supported by the collective expertise of education, research and fundraising subsidiaries. We are guided by the spirit of the Sisters of Mercy, who established Mater in 1906.

 **11**
hospitals*

 **11,558**
babies

 **1,657**
beds

 **35,583**
in-home patient visits

 **248,336**
inpatients

 **1 in 4**
Queensland women with breast cancer treated

 **441,490**
outpatients

 **2,592**
Mater Refugee Complex Care Clinic appointments

 **122,588**
procedures conducted

 **11,089**
Mater People

 **104,943**
emergency presentations

 **600+**
volunteers

Mater Education

 **278**
Diploma of Nursing graduates

 **642**
Diploma of Nursing students

 **1,480**
certificate qualifications completed

Mater Research

 **\$14.8 million**
in external funding

 **30**
grants

 **255**
clinical trials

 **168**
clinical studies

 **429**
publications

Mater Foundation

 **\$45.2 million**
distributed across Mater

*15 Commonwealth licensed hospitals

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Our Group

Mater is a ministry of the Catholic Church, inspired by the enduring spirit and values of Mercy.

As a for-purpose private hospital and healthcare provider, Mater brings together a network of hospitals and health services with a world-leading research institute, a nationally recognised training organisation, and a philanthropic foundation.

Mater and its research, education and foundation subsidiaries, are united by a shared Mission to respond to unmet healthcare needs in the communities we serve.



Mater Health comprises all our hospitals and healthcare services, including those that are delivered in people's homes, across Queensland. These services combine to help Mater offer comprehensive healthcare to meet identified community needs.



Mater Research is an internationally-recognised leader in medical research which connects its findings from bench to bedside—translating medical research into clinical practice that delivers better outcomes for our patients and the wider community.



Mater Education is a nationally-accredited, hospital-based independent Registered Training Organisation—the only one of its kind in Queensland. It offers a range of courses for students, from trainees through to highly-experienced practising clinicians.



Mater Foundation raises funds by engaging people and businesses to partner with Mater, improving healthcare services across Queensland through a wide range of fundraising and philanthropic opportunities.

Taking care of Queensland since 1906

Mater has been a trusted leader in hospital and healthcare services across Queensland for more than a century.

Our story began with the bold and compassionate vision of the Sisters of Mercy, who opened the first Mater hospital in Queensland in 1906. Their mission was clear—to provide high-quality, compassionate healthcare to all, regardless of background and circumstance.

From these humble beginnings, the Sisters of Mercy built a statewide network of hospitals, championed the introduction of Medicare, and led the

way in caring for people living with HIV. Their pioneering spirit continues to guide and inspire us every day.

Today, Mater is proud to operate Queensland's largest Catholic for-purpose hospital and healthcare services network. Together, we bring collective expertise across healthcare, research and education, supported by a strong foundation to ensure Queenslanders have access to exceptional care.

As a for-purpose ministry of Mercy Partners, we remain steadfast in our commitment to the values entrusted to us by the Sisters of Mercy. This

means going beyond hospital walls, classrooms and laboratories, into the homes and communities of those we serve to deliver innovative programs, services and solutions that respond to their evolving needs.

At Mater, people are at the heart of everything we do—whether they come to us as patients, volunteers, donors, nurses, doctors, educators, or visitors. We honour the dignity of every person, from the very beginning of life to its end, through compassionate care that is grounded in respect, excellence and humanity.

Walking the path of Mercy: the legacy continues

Throughout the year, Mater People engaged in the rituals and symbolic life of our organisation, deepening their connections to our Mission. Weekly reflections and special liturgical seasons, such as Holy Week and the Seasons of Creation, offered meaningful moments for pause and spiritual enrichment.

A highlight of the year was Mercy Week, celebrated across Mater with liturgies, masses and meditation sessions. The theme 'A Comfortable Cup of Tea' inspired by Catherine McAuley's final words, invited people to reflect on self-compassion and extending compassionate care to others—reinforcing the ethos that underpins our Mission.

Our commitment to inclusive spiritual care was further demonstrated through planning for

the refurbishment of chapels and the development of a multi-faith sacred space, ensuring all people feel welcome and supported.

Another highlight was the start of a major refurbishment of the Mater Heritage and Archives Centre in Brisbane. This centre plays an important role in preserving Mater's rich history, showcasing the enduring commitment of the Sisters of Mercy and our predecessors in historical documents, photographs, equipment, and storytelling.

To safeguard our heritage for future generations, digitisation projects were also undertaken to recover and preserve the Townsville heritage collection and clinical photography archives—ensuring these invaluable resources remain accessible and protected.



"The Sisters of Mercy have lived fascinating lives. Whether they were working in sewing rooms, nursing in hospitals, or researching in laboratories. Every Sister has a story to tell, and I feel privileged to uncover, preserve and share those stories for the generations to come."

– Dr Jacqui Donegan
Manager of Heritage and Archives



Mission remains at the heart of Mater's identity, shaping the culture of care across every site and service.

 **Our Mission**

We serve together to bring God's mercy to our communities through compassionate, transforming, healing ministries.

 **Our Vision**

We empower people to live better lives through improved health and wellbeing.

Mater believes every individual has the right to access world-class healthcare services, and is committed to supporting good health spiritually, emotionally, socially and physically.

 **Our Values**

- We honour and promote the dignity of human life and of all creation.
- We act with compassion and integrity.
- We strive for excellence.

Message from Mercy Partners



Dr Ricki Jeffery
Chair

This Annual Report is more than a record of activities and outcomes; it is a testament to the enduring Mission entrusted to us by the Sisters of Mercy and to the Values that continue to guide Mater's service to the community.

While this year has once again tested the private, for-purpose hospital sector, Mater has responded with courage and creativity. Mater has continued to provide exceptional care to patients, while advancing research and education to improve health outcomes for all.

Innovation has flourished through medical research and new models of care and strengthened partnerships have enhanced Mater's ability to meet the needs of growing communities.

I commend the resilience of Mater People, whose dedication and compassion sustain Mater as a place of healing and hope. It is deeply pleasing to see them continue the legacy of the Sisters of Mercy—championing compassionate, high-quality care grounded in our enduring Catholic values.

Mercy spirit is evident everywhere. From Mater's environmental sustainability framework inspired by the encyclical *Laudato si'*, to health equity initiatives supporting First Nations peoples, refugees, people with intellectual and developmental disabilities, and those affected by homelessness, substance dependencies, and domestic and family violence—Mater's Mission is lived in tangible ways.

Equally inspiring has been the engagement of Mater People in the rituals and symbolic life of our organisation. Mater Hill pilgrimages offer the chance to connect with Mater's rich history while weekly reflections, and liturgical seasons such as Mercy Partners Formation Backup, Holy Week, Mercy Week and Seasons of Creation have provided meaningful opportunities for pause, renewal and spiritual enrichment.

On behalf of Mercy Partners, we extend our gratitude to the Mater Board and Group Leadership Team for their stewardship and every member of the Mater family, whose contributions make this ministry possible.

Message from Mater Board



Patrick Brady
Chair

As I reflect on Mater's achievements this year, I am filled with gratitude and optimism for the future.

This has been a year of significance, marked by milestones that strengthen our Mission and prepare Mater for the opportunities ahead.

We proudly welcomed Julia Strickland-Bellamy as Group Chief Executive, ushering in a new era for Mater.

The Board also had the privilege of visiting our hospitals in Rockhampton and Bundaberg, Redland and Springfield, which were powerful reminders of the extraordinary dedication of our teams and the vital role Mater plays across Queensland.

While Mater has long been the leading Catholic hospital and healthcare service in Queensland, it is not immune to the significant pressure facing the private for-purpose hospital sector. Rising

operating costs, workforce shortages and constrained funding models continue to threaten the sector's long-term sustainability.

Amid these challenges, Mater has drawn inspiration from our founding Sisters of Mercy—responding with resilience and a commitment to evolve. Mater remains steadfast in delivering outstanding patient care, investing in cutting edge-technologies and capital development while driving forward research and education to elevate health outcomes across the state.

Recognising that partnerships are key to delivering the very best care, Mater has expanded collaborations with Queensland Health Hospital and Health Services. A defining example is Mater Hospital Springfield, opening in 2026 through a landmark partnership with the Queensland Government. Supported by a \$1 billion 10-year funding agreement, this hospital will deliver world-class healthcare to the

Western Corridor and highlights the power of collaboration in shaping the future of our health system.

Looking ahead, Mater is entering a bold and exciting new chapter. The development of a new Group strategy will unite healthcare services with research, education, and foundation under one shared vision. Guided by the Board and Group Leadership Team, enriched by the insights of our people, and grounded in community needs, this strategy will steer us through the increasing turbulence of our sector.

We remain committed to grow sustainably, with plans to scale our services to make an even greater impact.

Together, we are building one united Mater: forward-looking, Mission-focused and committed to delivering excellence for generations to come.

Message from Group Chief Executive



Julia Strickland-Bellamy

It is both an honour and a privilege to deliver my first Annual Report at Mater. Since joining in April, one of the highlights has been visiting all our facilities and services, and most importantly meeting the remarkable people who bring Mater to life every day.

I have been inspired by the strength of our Mission and pride our people take in delivering excellence with heart and humility. Whether celebrating excellence at the Mater People Awards or honouring loyalty at the Long Service Awards, one truth is clear—our greatest strength lies in our people.

Reflecting on our achievements, this year has been one of extraordinary impact. Across our 11 hospitals, Mater has continued to deliver world-class care at scale—treating more than 700,000 patients, performing more than 122,000 procedures, managing 104,000 emergency presentations and extending care into the homes of 11,000 patients. Mater People support the delivery of one in every five Queensland babies and treated one in every four women diagnosed with breast cancer across the state.

In a powerful endorsement, Mater hospitals achieved full accreditation, a milestone that reflects our unwavering commitment to safe, high-quality care.

I am excited to lead Mater into this new phase of growth, with transformative infrastructure projects expanding our impact across the state.

Construction is on track to welcome our first patients at Mater Hospital Springfield early next year, with the hospital set to employ almost 1,000 people and boost local employment by more than eight per cent once fully operational.


In parallel, a \$40 million expansion is underway in Townsville to unite Mater's healthcare services at the Pimlico campus. In Brisbane, the first stage of the \$70 million Mater Private Hospital Brisbane transformation is nearing completion, while expansions at Mater Private Hospital Redland and Mater Private Hospital Bundaberg, are already enhancing theatre capacity and improving access to surgical services in these communities.

Beyond infrastructure, Mater Research—under refreshed leadership and supported by \$26.9 million in funding—is well positioned to advance the next generation of medical research breakthroughs. Similarly, Mater Education is strengthening the healthcare workforce of tomorrow, proudly graduating 278 nurses, including the first cohorts to benefit from the State Government's Fee-Free TAFE initiative.

Meanwhile, Mater Foundation has cemented its position as Australia's most impactful private hospital foundation, raising and distributing more than \$45 million to introduce new clinical services, advance research and expand clinical education across Mater.

Together, we are continuing to build on the vision of the Sisters of Mercy, ensuring that Mater remains an enduring beacon of compassionate care.

I am deeply grateful to our people, our partners, our donors and the communities we serve, whose dedication, generosity and trust make everything we achieve possible.



One in every five Queensland babies is born at a Mater hospital, and up to 2,000 premature and critically ill newborns require specialist care in Mater Mothers' Neonatal Critical Care Unit every year.

Health equity

The Sisters of Mercy entrusted Mater with a clear Mission: to deliver compassionate, holistic care to the most vulnerable—a commitment that shapes our health equity focus today.

Every person, regardless of background, circumstance, or identity, deserves care that is respectful, inclusive, and culturally safe. Whether navigating language, migration or systemic disadvantage, Mater services meet people where they are, with dignity and understanding.



Aboriginal and Torres Strait Islander peoples

Mater’s First Nations Health Equity Strategy 2024–27 sets out a co-ordinated, statewide approach to advancing health equity and improving health outcomes for Aboriginal and Torres Strait Islander peoples across our network of 11 hospitals.

The strategy is guided by a First Nations Health Equity Committee with representation across our facilities. Every hospital has developed a tailored action plan with meaningful progress tracking, ensuring that equity is embedded in every level of care.

The strategy and action plans are anchored on six priority areas, aligned with Mater’s *Innovate* Reconciliation Action Plan, National Safety and Quality Health Service Standards and the South East Queensland First Nations Health Equity Strategy—to which Mater became a voluntary signatory in 2021 and reaffirmed its commitment in 2024.

Through strong collaboration with the Institute for Urban Indigenous Health (IUIH) and Primary Health Networks (PHNs), Mater is enhancing the delivery of culturally responsive care across all facilities.

Recognising efforts in providing culturally safe care in this year’s SNAP audit, all Mater hospitals were confirmed as meeting the six national standards related to First Nations health, with Mater Hospital Brisbane receiving special acknowledgement for its leadership in this area.

Right: In a partnership with IUIH, Mater Mothers’ Hospital Brisbane Senior Physiotherapist Meg Spearitt is spending 12 months working with women and babies in remote and Indigenous communities—including Weipa, Aurukun, Mapoon, and Napranum—to develop a service that supports women’s pelvic, bladder, and bowel health through culturally-informed care and education.



Birthing in Our Community program

Birthing in Our Community (BiOC) delivers culturally appropriate maternity care by providing Aboriginal and Torres Strait Islander women with continuous support from a dedicated midwife and family support worker throughout pregnancy and birth.

A collaborative initiative between Mater Mothers’ Hospital, IUIH, and

Aboriginal and Torres Strait Islander Community Health Services (ATSICHS) Brisbane, BiOC has significantly improved maternal and infant health outcomes. Recent reports show no gaps in full-term birth rates and healthy birth weights for First Nations babies born through the program.



Refugees and multicultural communities

Mater Refugee and Multicultural Health Service (MRMHS) provides culturally safe health and wellbeing support to refugees, asylum seekers and multicultural communities across South East Queensland who face complex health and socio-cultural barriers to care.

MRMHS significantly expanded its reach and impact this year, delivering more than 8,000 culturally safe clinical appointments to nearly 2,000 patients, many with complex health needs.

Mater Refugee Complex Care Clinic's Asylum Seeker GP service experienced a 55 per cent increase in appointments, while Mater Integrated Refugee Health Service continued to deliver on-arrival nursing triage and linking to primary care for people settling in Brisbane under the Australian Government's Humanitarian Settlement Program.

The Refugee and Asylum Seeker Occupational Therapy Program supported more than 50 patients

in its first year, providing culturally responsive, home-based care, bridging critical service gaps, improving patient health literacy and reducing GP burden. Its success was underpinned by close collaboration with Mater at Home and Mater's allied health services. Their shared expertise, supervision, and compassionate care created a culturally safe, integrated model of care.

Now in its second year, the Multicultural Health Coordination Program strengthened its model, delivering more than 2,400 appointments and improving health outcomes and provider engagement.

The Health Literacy Project also expanded, training 59 bicultural workers and engaging more than 500 community members in multilingual workshops. The project has been a key driver behind the *Guide to Healthcare in Queensland: a multi-language resource*

helping Culturally and Linguistically Diverse (CALD) communities navigate the health system.

The transition to majority Queensland Health funding in July 2024 marked a major milestone in the service's 22-year history. While core clinical services are now publicly funded, philanthropic support remains vital to bridging gaps and ensuring access to pathology, radiology, pharmacy, and optometry.

In recognition of her decades-long advocacy, Director Donata Sackey was honoured with the inaugural Lifetime Achiever Award at the 2024 Multicultural Queensland Awards.

Right: As part of Refugee Week, MRMHS launched Tariku, a powerful new children's book following the complex migration journey of a seven-year-old boy. Inspired by the late Dr David Levitt and co-created by staff and families at the service, Tariku draws on the experiences of refugee children from more than a dozen countries.



Homelessness

Mater's Homefront program delivers integrated care for patients presenting to Mater's Emergency Department who are experiencing, or at risk of, homelessness. A collaboration between Mater at Home, Mater Hospital Brisbane and Micah

Projects Ltd, the initiative embeds a social worker within the Emergency Department to identify vulnerable patients and connect them with coordinated care pathways—bridging the gap between acute care and community-based services.

During the year, the program received more than 450 referrals, reflecting rising demand amid ongoing housing and cost-of-living pressures. Notably, 34 per cent of participants identified as Aboriginal and Torres Strait Islander.

People with intellectual and developmental disabilities

Officially launched in 2024, Mater's Queensland Centre of Excellence in Intellectual Disability and Autism Health (QCEIDAH) leads the way in tackling long-standing health inequities and shaping a brighter, healthier future for people with intellectual disability and those on the autism spectrum.

Through specialist clinical services, co-designed research with people who have lived experience and targeted health workforce education, QCEIDAH plays a vital

role in addressing systemic gaps in healthcare access and quality for this underserved population.

In an extension of long term work, QCEIDAH is expanding its impact with a new \$6 million funding injection over three years from the Queensland Government. It is delivering specialist clinical advice, capacity building and education to the state's Hospital and Health Services to support dedicated mental health teams focused on intellectual and developmental disability.

These teams will provide specialist consultation, management advice and education, enhancing the overall capacity of Queensland's mental health services.

 **770**
QCEIDAH clinical appointments

 **86**
Down syndrome clinic appointments

 **\$6m**
Queensland Government funding

Alcohol and other drugs

CHAMP at Home is a judgement-free midwifery service providing postnatal support for women with alcohol and other drug dependencies in the six months following the birth of their child. It supports women navigating complex psychosocial challenges—including housing instability, homelessness, financial insecurity, domestic and family violence, child safety involvement, mental health concerns, and often complex trauma histories.

During the year, the service supported 86 women, with 24.5 per cent identifying as Aboriginal or Torres Strait Islander, 15 per cent from CALD backgrounds, and 11 per cent living with disability.

Protecting the welfare and human rights of all who access our services—especially those at risk of violence, abuse, or neglect—is central to Mater's Mission.

Domestic and family violence

Recognising the profound impact of abuse on individuals and communities, Mater continues to prioritise early identification, prevention and compassionate response to all forms of harm.

Launched in July 2024 as a project with funding from Mater Foundation, the Mater Advocacy and Protection Unit (MAP) leads Mater's statewide approach to domestic and family violence (DFV), child protection, elder abuse, and sexual assault. The unit drives consistent, compassionate and compliant safeguarding practices across all Mater facilities.

In its first year, MAP developed an organisational framework, evidence-based tools, and learning modules to equip Mater People with the skills and confidence to identify, support, and refer patients experiencing, or at-risk of, abuse. The unit has partnered with Queensland Law Reform Commission, StandbyU Foundation, and Mission Australia, and has participated in 178 DFV information-sharing cases—referring six patients to intensive case management. Recognising its impact, Queensland Health has funded a dedicated workforce specialist to further strengthen Mater's safeguarding response.

Mater Health

 **11**
hospitals*

 **1,657**
beds

 **248,336**
inpatients

 **441,490**
outpatients

 **122,588**
procedures
conducted

 **104,943**
emergency
attendances

**15 Commonwealth
licensed hospitals*





Partnerships to better care

Enduring government partnerships are essential to delivering high-quality, accessible healthcare across Queensland communities.

These relationships extend beyond funding—they enable Mater to align clinical services with public health priorities, broaden access for vulnerable or growing communities and elevate care across the state.

Mater maintains long-standing, collaborative relationships with Queensland Hospital and Health Services (HHSs), including Metro South, West Moreton, Townsville, Mackay, Central Queensland and Wide Bay HHSs. These partnerships support shared clinical services and access agreements that strengthen the public health system and improve patient outcomes.

During the year, Mater deepened these partnerships through joint clinician recruitment, clinical and education programs, and service agreements to enhance access and continuity of care.

Easing elective surgery waitlists

Through Surgery Connect, Mater is helping reduce public hospital elective waitlists by delivering procedures for public patients.

This year, Mater facilitated 13,319 public patient admissions through Surgery Connect and HHS agreements across our private facilities. Most of these admissions were in ophthalmology, gastroenterology, orthopaedic surgery, ENT, and general surgery.

The renewal of the Surgery Connect Standing Offer Arrangement, effective 1 July 2026, presents a significant opportunity to continue expanding access and delivering exceptional care for Queenslanders.

A model for public-private collaboration in Springfield

The public-private partnership to build Mater Hospital Springfield demonstrates how strategic collaboration can accelerate service expansion and meet the needs of rapidly growing communities. Construction of the \$393 million facility is being funded by the Queensland Government, with Mater contributing the \$26 million site. Once opened, Mater will deliver services and manage 186 public beds supported by government funding.

Patient-first private health agreements

Mater has secured new three-year agreements with leading private health insurers—Bupa, nib and GU Health (Honeysuckle Health). These partnerships acknowledge the rising costs of delivering private hospital care, while guaranteeing policyholders continued access to exceptional hospital care across Mater's network of 11 private hospitals. They also pave the way for future innovation in regional healthcare services.

Strengthening rural maternity care

A new collaboration with Queensland Health is enhancing the clinical skills of midwives in rural hospitals through placements at Mater Mothers' Hospitals. The Strength with Immersion Model (SwIM) program enabled more than 50 regional and remote midwives this year to gain crucial experience in complex birthing scenarios at Australia's busiest maternity service, ensuring high-quality care for mothers and babies across Queensland.

Right: Midwife Melissa Botha pictured with Mater midwife and SwIM Program Coordinator Penny Musumeci, gained experience in a Special Care Nursery, water births, and inductions—developing skills she now applies to provide comprehensive care in her local community.



World-class healthcare delivered locally

By adopting advanced technologies, Mater continues to lead in surgical innovation, ensuring patients receive world-class healthcare in their local communities.

History making paediatric robotic surgery

Mater Private Hospital Townsville performed Queensland's first robotic-assisted paediatric operation, marking a major milestone in Australian healthcare.

Kruze Bott, 8, was discharged less than 24 hours after undergoing minimally invasive pyeloplasty surgery on two ureteropelvic junction obstructions in his kidney, thanks to a ground-breaking partnership between Mater and Townsville University Hospital.

The procedure used Mater's \$3.3 million da Vinci XI surgical system, offering advanced keyhole surgical instruments that dramatically reduce scarring and recovery time.

Kruze's mother Jade Bott said her son was initially expected to have open surgery and a long recovery.

Australian first brain cancer surgery

In a national first, Mater Neurosurgeon Dr Sarah Olson used robotic-guided laser technology to save the life and mobility of a Queensland woman with multiple brain tumours.

Conventional brain surgery risked leaving the patient wheelchair bound—but the minimally invasive Visualase LiTT system offered a path to full recovery. This advanced technology—combining live MRI tracking and robotic precision—guides a fibre-optic laser to the tumour, destroying it with heat in a procedure called laser interstitial thermal therapy (LiTT). Mater Private Hospital Brisbane is the first hospital in the southern hemisphere to adopt the system, also used to treat epilepsy.

Funded by \$1 million in community donations to Mater Foundation, the LiTT system allows surgeons to access tumours through a tiny skull incision, reducing recovery times and neurological complications.

Breakthrough eye surgery technology

Mater Private Hospital Redland became the first hospital in Australia to use the Bausch + Lomb SeeLuma surgical system, a breakthrough in cataract surgery technology that is transforming patient care. The advanced system combines a digital eye microscope with a big-screen, high-definition view of patient eyes, providing surgeons with unprecedented precision and comfort to deliver more complex eye procedures with improved patient outcomes.

Mater Ophthalmologist Dr Sunil Warriar described the technology as game changing.

"When surgeons can see better, we can perform neater, cleaner surgery. The sooner we treat patients, the faster they recover—and the more lives we can improve."

"After the robotic operation, Kruze was out the next day—and a couple of days later, you couldn't even tell he'd had surgery."

– Jade Bott

Right: Paediatric surgeon Dr Janani Krishanan with Kruze Bott who became the first child in Queensland to undergo robotic-assisted surgery.





Technology delivers healthcare into regional homes

Mater's strategic investment in digital health technologies is transforming healthcare for regional and rural Queenslanders by delivering world-class care directly into their homes.

The Mater Accelerated Joint Replacement (MAJR) Program supports patients undergoing hip or knee replacements with a smartphone-based 'digi-coach' app that provides preoperative education and postoperative guidance.

Backed by \$250,000 in Advance Queensland funding, Mater has also expanded its virtual cardiac

rehabilitation program across central, western and northern Queensland. Using the Cardihab platform, patients receive twice-weekly remote rehabilitation sessions with clinicians for six weeks after discharge, while specialists monitor key health metrics via the mobile app.

In addition, Mater's eConsultant platform connects regional and rural GPs with Brisbane-based Mater specialists in fields including neurology, infectious diseases and obstetric medicine. Since it was launched, more than 420 GPs have accessed the service, receiving

clinical advice within two days and avoiding the need for face-to-face specialist consultations in 82 per cent of cases.

 **\$250,000**
Advance Queensland funding

 **420**
GPs have used eConsultant

 **82 per cent**
of eConsultant cases
avoided the need for face-to-face consultations

Clinical excellence

Mater People work collaboratively to deliver exceptional standards of care, every time.

During the year, Mater clinical networks—across specialty areas of Mothers and Babies, Surgery, Medicine, Anaesthetics and Cancer—brought together clinicians, private specialists and healthcare leaders from across our hospital network to drive excellence in care, consistency and continuous improvement. With 692 attendees and 713 hours of Continuing Professional Development (CPD) awarded, the networks focussed on improving engagement, sharing best practices and reducing unwanted clinical variation.

Recognising our efforts to sustain and improve clinical excellence, all 11 Mater hospitals

were assessed and received full accreditation with minimal or no recommendations under the new Short Notice Assessment Program (SNAP)—the testing framework of the National Safety and Quality Health Service Standards.

Assessors commended the quality of care delivered with compassion, the positive culture displayed by teams and consumer inclusion in all aspects of care. This outstanding result reflects Mater's unwavering commitment to clinical excellence, safety, and continuous improvement.

At the same time, Mater maintained best-practice performance in hospital acquired complications (HACs), with a rate of 1.58 per cent across 200,000 patients, trending

down over time. HAC refers to a healthcare-related complication that occurs during a patient's stay that is unrelated to their admission.

Patient experience and outcome measures were strengthened and standardised during the year, enabling consistent reporting and actionable insights for Mater to identify improvement opportunities and deliver care that aligns with what matters most to patients.

Mater also transitioned to a statewide Quality Management and Incident System, enhancing transparency and standardisation of clinical and workplace health and safety governance and reporting.


Delivering health and independence at home

Mater at Home remains a cornerstone of community-based care, reducing preventable hospital admissions and ensuring patients receive compassionate, expert support where they feel most at ease—at home.

The service supports healthy ageing, rehabilitation, chronic disease management, and acute care with a strong focus on hospital avoidance and substitution. Care is provided by experienced health professionals across nursing, medical, and allied health disciplines, promoting independence, flexibility and continuity of care.

During the year, Mater at Home continued to expand its reach and impact—delivering personalised care that saved thousands of preventable admissions. With Commonwealth Government funding, the service extended allied health support into Logan, addressing critical gaps in the area.

A new occupational therapy program—Living Well at Home—supports older adults with practical strategies to maintain independence, while the introduction of Albumin infusions for patients with cirrhosis via the Hospital in the Home program is reducing hospital admissions and improving patient outcomes.

 **11,661**
patient referrals

 **35,583**
consultations

 **727**
chemotherapy visits

 **427**
triple zero responses

 **4,455**
public bed days saved

 **2,945**
private bed days diverted

Mater wins gold for stroke care

Mater Private Hospital Brisbane's Centre for Neurosciences was awarded Gold Status in the prestigious World Stroke Organisation Angels Awards for delivering exceptional stroke care.

This marks the first time Mater has received the distinguished recognition—an honour shared by only six other Australian hospitals.

Right: Mater Private Hospital Brisbane's stroke care clinicians.





Celebrating 25 years with 30,000 smiles and counting

Mater surgeon Dr Richard Lewandowski has brought dignity and hope to more than 30,000 children worldwide through Operation Smile Australia—a medical charity based at, and supported by, Mater.

Celebrating its 25th anniversary this year, the charity has deployed 864 medical volunteers to 36 low-

income countries across South-East Asia, Africa and South America. In addition to performing life-changing surgeries on children with cleft lips, cleft palates and other facial deformities, the charity has invested in local capacity-building—training cranio-facial surgery teams in Vietnam and the Philippines to look after future generations locally.

 **30,000+**
life-changing
surgeries for children

 **864**
medical volunteers

 **36**
low income
countries worked
and invested in



Growing with Queensland

Mater is investing in transformative infrastructure to enhance patient-centred care across Queensland—meeting the growing needs of our communities today, while laying the foundations for future generations.

At Mater Private Hospital Redland, the opening of a new endoscopy suite, including new operating theatres and a dedicated eye-procedure theatre equipped with Australia's first SeeLuma digital ophthalmology microscope is expected to enable treatment for an extra 5,000 patients annually. The expansion has doubled theatre capacity, significantly improving access to surgical services for

the Redlands community. The expansion has also created opportunities to deliver new services, such as low-risk neurosurgery.

Meanwhile, Mater Private Hospital Bundaberg has opened a contemporary perioperative suite, dramatically increasing theatre capacity. The new facilities allow two orthopaedic surgeons to operate simultaneously, boosting capacity for joint replacements and major orthopaedic procedures, and enhancing patient and clinician flow.

A new sleep clinic has also opened to deliver specialist treatments for people in the Wide Bay region with sleep disorders. The Sleep Healthcare

Australia clinic will address a growing need for diagnostic and support services in the region for people with Obstructive Sleep Apnoea, Restless Legs Syndrome, insomnia and other sleep disorders.

The Queensland Government officially approved the Ministerial Infrastructure Designation for Mater Hill Hospital Campus in South Brisbane—an important milestone that empowers Mater to deliver future-focused infrastructure that aligns with our strategic growth ambitions and responds to the changing healthcare needs of our community over the next 30 years.

Priority Pathways

Mater Private Hospital Brisbane is undergoing a \$70 million transformation through the Priority Pathways plan, designed to elevate clinical patient care and enhance patient experience.

Co-designed with clinicians and consumers, the first stage is nearing completion and includes a new, expanded Coronary Care Unit, two new Cardiovascular Units, an upgraded private Intensive Care Unit, three new operating theatres, two new endoscopy suites and a new premium inpatient wing offering hotel-style comfort in a hospital-care setting.

Unifying care on a single Townsville campus

A major \$40 million expansion is underway at Mater Private Hospital Townsville to unite all local healthcare services at the Pimlico campus.

This development will relocate maternity and renal services from Hyde Park to two purpose-built units, both scheduled for completion in early 2026.

The relocated Mater Mothers' Private Townsville, supported by a \$9 million funding injection from the Australian Government, will feature 12 inpatient beds for new mothers, three birthing suites, six special care nursery cots and a dedicated maternity patient lounge, ensuring North Queensland families have the very best birthing experience. The new renal facility will expand capacity with 12 renal dialysis treatment bays—significantly improving local access and wait times.

 **\$40 million**
Pimlico campus expansion

 **\$9 million**
funding from Australian Government

 **Purpose built**
maternity and renal service units

A new era in public healthcare for Springfield

Construction is approaching completion on Mater Hospital Springfield, with a phased opening scheduled from early 2026.

Developed in a landmark partnership with the Queensland Government and located alongside Mater Private Hospital Springfield, this new public facility will triple Mater's healthcare capacity in the western corridor—treating more than 200,000 patients annually from the Ipswich, Logan and Greater Brisbane regions.

The hospital will feature an Emergency Department, Intensive Care Unit, 241 public and private beds, 10 operating theatres and a full maternity service at Mater Mothers' Springfield. Additional services include a paediatric inpatient ward, NCCU and pandemic-ready ward, ensuring resilience and readiness for future health challenges.

 **200,000+**
patients annually

 **241**
public and private beds

 **10**
operating theatres



Mater Mothers



11,558

babies born



1 in 5

Queensland babies
born at Mater



January

our busiest month
for births





Mater Mothers is Australia's largest maternity services provider with five leading private maternity hospitals and one public maternity hospital, supporting women and families from preconception, pregnancy and birth to early parenthood.

This year, our dedicated midwives, doctors and nurses at Mater Mothers' Hospitals across Queensland welcomed 11,558 babies into the world—a number set to grow significantly when Mater Mothers' Springfield opens in early 2026.

Our Neonatal Critical Care Unit (NCCU) provided 24/7 care to more than 1,700 critically ill and premature babies, while delivering real-time support to Mater's regional facilities—ensuring seamless high-quality care for families across the state.

New programs help parents navigate early parenthood

Catherine's House, Queensland's first integrated perinatal mental health centre, has introduced Calm and Connected—a new private day program designed to support parents and caregivers of babies under six months old.

Facilitated by specialist perinatal mental health clinicians, the program is tailored for those experiencing perinatal mental health challenges, low self-esteem, difficulties bonding or adjusting to the demands of parenting. It combines evidence-based approaches, including mindfulness, Cognitive Behavioural Therapy and Attachment Theory, to help participants build the skills and confidence to navigate the challenges of early parenthood.

Additionally, Mater Health Hub, Springfield has introduced Fourth Trimester Essentials, a six-week program to support mothers during the postpartum period. Mater's expert clinicians lead weekly sessions, delivering evidence-based guidance on topics including infant development, breastfeeding, sleep and settling, maternal nutrition, and mental wellbeing in a welcoming, interactive setting.

New breastfeeding technique helps premature babies thrive

A pioneering breastfeeding technique developed at Mater Mothers' Hospital is helping premature babies with oesophageal atresia (OA)—a rare condition where the oesophagus does not connect to the stomach—build vital feeding skills ahead of future corrective surgery.

The 'sham' breastfeeding technique allows babies to breastfeed naturally, while the milk collected in the blocked oesophagus is gently removed by a nasal suction tube, helping babies develop breastfeeding skills and associate oral feeding with filling their tiny stomach.

Oscar Ticiver became the first baby to benefit from 'sham' breastfeeding.

"He's smashing his development goals and we are having the best time bonding. He's 3.4kg and has two chins."

– Mater mother, Kharissa Ticiver



New clinic makes mothers' health a priority

Mater Mothers' Hospital has introduced the 4Her Clinic—an Australian-first initiative aimed at safeguarding the health of vulnerable Queensland women in their first nine months of motherhood.

The clinic focuses on women who have developed high blood pressure or gestational diabetes during pregnancy and may now face long-term health risks as a result.

4Her Clinic helps new mothers stay on top of their wellbeing by conducting health assessments at three and nine months postpartum and connecting them to specialist care as needed.



Above: New mother Lauren Walsh, pictured with baby Roy, was referred to the 4Her Clinic after developing pre-eclampsia during her pregnancy.



Above: As Tropical Cyclone Alfred brewed nearby, baby Alfie was born at Mater Mothers' Hospital at 33 weeks' gestation where his early arrival was met with the expert care of the NCCU team.

 **101**
neonatal cots

 **1,785**
critically ill babies
cared for in NCCU

 **326**
babies required
ventilators

Neonatal triplet boom

These nine little miracles aren't just adorable; the three sets of triplets were part of a remarkable baby boom at Mater Mothers' Hospitals' NCCU in South Brisbane. The NCCU cared for a record seven sets of triplets and 98 sets of twins in 2024, all receiving round-the-clock specialist care in Australia's busiest neonatal unit.



Daisy's miracle journey home



Born at just 22 weeks and six days—and so tiny she could fit in the palm of her father's hand—Daisy Hart became the most premature baby ever born at Mater to survive and go home.

After more than 100 days in NCCU, Daisy shared her first Christmas with parents Ebony Goddard and Jeromy Hart, who described her homecoming as “a miracle”.

The multidisciplinary team led by Director of Neonatology Dr Pita Birch provided expert care and cutting-edge treatment to give Daisy the best chance at life. “Seeing babies like Daisy go home to their parents is a magical moment for everyone who works in Mater’s NCCU. She is proof that Mater is leading the way,” Dr Birch said.



Mater Education



278

Diploma of Nursing graduates



1,429

people attended First Aid for Babies courses



642

students enrolled in Diploma of Nursing study



421

High School Health Adventure program students



1,480

certificate qualifications completed



Building a skilled and compassionate healthcare workforce

Mater Education is shaping the future of healthcare by equipping tomorrow's frontline workforce with the skills, confidence and compassion they need to thrive.

As Queensland's only nationally accredited, independent, hospital-based Registered Training Organisation, our commitment to best-practice health and community care drives everything we do—from immersive hands-on learning for those beginning their careers to advanced development opportunities for practising clinicians.

With the Queensland Government aiming to grow its nursing and midwifery workforce by 19,000 by 2032, Mater Education is playing a vital role in meeting this urgent need. This year, we celebrated the graduation of 278 nursing students across our Brisbane, Townsville and

Springfield study locations—including the first cohorts to complete their studies entirely debt-free as part of the State Government's Fee-Free TAFE initiative introduced in 2023.

These graduates are already making an impact. In Townsville, a full cohort secured nursing positions, including 85 per cent at Mater Private Hospital Townsville. Springfield's inaugural Diploma of Nursing cohort celebrated their graduation, after completing 18-months of practical and theoretical training at the recently opened Mater Health Hub, Springfield. Together, these graduating classes passed the baton on to 642 newly enrolled students.

Mater Education's expansion in Springfield continued with a refreshed Certificate IV in Allied Health Assistance, as well as the introduction of the High School Health Adventure

Springfield Experience and First Nations High School Health Adventure—a free program for Aboriginal and Torres Strait Islander high school students interested in health careers.

We also hosted the first Career Pathways Evening in Springfield, connecting Mater Education students with future opportunities across Mater, including showcasing careers on offer at Mater Hospital Springfield, set to open in 2026. The new public hospital will employ more than 1,000 people, creating exciting new opportunities for healthcare workers.

Across Brisbane, Springfield and Townsville, hundreds of aspiring healthcare workers attended Mater Education Open Days to explore our programs. Attendees engaged in presentations, toured facilities and connected with Mater Education representatives.



“Never think you can’t do it – you’re never too old! My family were very proud and supportive of my decision to take on this challenge.”

– Sally Burnham



Meet our graduates

Townsville grandmother Sally Burnham, aged 67, became Mater Education’s oldest nursing graduate.

Despite not opening a textbook in 50 years, her determination to make a difference in the lives of patients led her to return to study. After graduating with honours, Ms Burnham was excited to join the Mater Enrolled Nurse Graduate Program at Mater Private Hospital Townsville.

“Never think you can’t do it – you’re never too old! My family were very proud and supportive of my decision to take on this challenge.”

Emma Henderson, Laura Barrett and Katelyn Collins were in the first cohort of Mater Education Diploma of Nursing graduates to complete

their studies completely debt-free – saving nearly \$25,000 each.

Now ready to launch their nursing careers, all three have plans to pursue Bachelor of Nursing degrees. Ms Hendersen has accepted a graduate role on the gynaecology ward at Mater Private Hospital Brisbane for the next 12 months.

Ms Barrett said fee-free training allowed her to focus on her studies without financial stress.

Eventually, I’d love to work at Mater Mothers’ Hospital as a midwife caring for mothers and babies.

Ms Collins, who starts her degree at Australian Catholic University this year, has her sights set on the Mater Emergency Department. “My end goal is to work there as a Registered Nurse,” Ms Collins said.

Pictured right: L-R Emma Henderson, Laura Barrett and Katelyn Collins.



Extending our impact outside Mater

Taking learning beyond our hospital walls, Mater Education’s High Value Conversations program has this year supported more than 2,100 managers and team members across 357 sessions in Queensland and New South Wales.

Designed to foster respectful and productive dialogue in challenging situations, the program has helped improve workplace culture and operational efficiency for clients, including Queensland Health,

Richmond Fellowship Queensland, The University of Queensland, Duchesne College, Southern Queensland Rural Health, St George Hospital, Downer Group, and Proserpine Nursing Home.

Mater Research

From idea to impact, world-leading research teams push the boundaries of science and technology to provide better outcomes for our patients and community.

Dedicated to life-changing and life-saving healthcare discoveries across the lifespan, from birth to palliative care, Mater Research pioneers new therapies, runs clinical trials and translates research into real-world treatments.





A year of outstanding achievements

In a landmark year, Mater Research celebrated its 25th anniversary and welcomed internationally recognised biomedical scientist Professor Allison Pettit as Executive Director. Professor Pettit's appointment marks a new era of leadership for Australia's premier hospital-embedded medical research institute.

Total clinical studies **572**

 **255**
clinical trials

 **149**
Cohort studies

 **168**
other clinical studies

Clinical trials and translational research highlights

Mater Clinical Trials continued to test new discoveries, with clinical researchers running 255 clinical trials and 149 cohort studies. These included commercial pharmaceutical and medical device studies, collaborative group trials, and investigator-initiated research led by Mater's experts in partnership with The University of Queensland and other leading Australian and international research institutions.

A \$6 million investment from the Queensland Government has enabled the Queensland Centre of Excellence in Intellectual Disability and Autism Health (QCEIDAH) to expand critical statewide intellectual and developmental disability mental health work with Hospital and Health Service mental health teams. In addition to specialist clinical advice, capacity building and education, the funding will support research in identifying and evaluating innovative strategies to improve health outcomes for people with intellectual disability and those on the autism spectrum—addressing a clear health disparity.

Scientists at Mater Research and The University of Queensland have solved a century-old mystery, identifying the stress hormone cortisol as the trigger for neurogenic heterotopic ossification (NHO)—an abnormal bone growth that affects around 20 per cent of patients with spinal cord injuries.

The team discovered that cortisol spikes at the time of muscle injury disrupt normal repair processes, causing bone to form instead of muscle tissue. Importantly, drugs

that block cortisol receptors have existed for decades, and clinical trials repurposing these drugs are expected to begin within three years across hospitals in Australia, the United States and Europe.

Other highlights include:

- A Mater Research study of more than 200 women who gave birth at Mater Mothers' Hospital Brisbane revealed pregnant women who sit for excessive periods could be affecting the health of their placenta—and potentially their baby.
- Scientists from Mater Research and The University of Queensland Institute of Molecular Bioscience launched a two-year study exploring anti-inflammatory properties of Australian mussels and abalone to develop potential new treatments for Inflammatory Bowel Disease.
- A Mater Research and The University of Queensland study has implemented a transdisciplinary stroke assessment that could become best practice across Queensland with patients receiving quicker assessment to support their treatment and recovery.
- Cancer patients living in Queensland's furthest corners took part in potentially ground-breaking clinical trials of new therapies through an innovative teletrial program. The MedCan 3 teletrial, coordinated by Mater Palliative and Supportive Care Research, is investigating the use of medicinal cannabis to manage cancer-related symptoms.

Pictured: Jacqualine Poole from Aramac (127km from Longreach) has become the most remote Australian patient ever to participate in an investigational drug teletrial. She is part of the MedCan 3 teletrial investigating the use of medicinal cannabis to ease cancer-related symptoms.

"This research is massive for people with spinal injuries. I hope that one day it will mean less pain for patients and the chance to rebuild their lives more quickly."

– Rohan Sills,
Mater patient



Total grant funding awarded

\$26.9 million

Our researchers secured \$14.8 million in newly awarded external funding and a further \$12.1 million from Mater Foundation, enabling continued advancement in health and medical research.

 **\$14.8 million**
in newly awarded external funding

 **\$12.1 million**
in funding from Mater Foundation


 **30**
grants

Furthering education

 **107**
current Higher Degree Research students

 **8**
degrees conferred

 **12**
students with thesis under examination

 **88**
honours, undergraduates, postgraduates, visiting researchers, clinical trial placements and other students



First patient trial begins for 'seek-and-destroy' cancer therapy

Mater Research and The University of Queensland have commenced the first patient trial of a new cancer-seeking agent capable of pinpointing ovarian and bladder cancer cells with exceptional accuracy.

Developed over the past 24 years by Professor John Hooper, the agent is also being adapted to carry a radioactive isotope, enabling it to both detect and destroy cancer cells.

The trial involves around 45 patients and represents a potential breakthrough in cancer treatment, with a second trial planned for 2026 to test the agent's ability to deliver highly targeted radiotherapy. If successful,

this innovation could become the gold standard for treating a wide range of metastatic ovary, bladder, pancreas, breast and lung cancers.



Above: Mater Research Professor John Hooper.

Recognition of excellence

Mater Researchers received significant external recognition for outstanding contributions to scientific discovery. Among those honoured was Professor Helen Liley, a globally respected neonatologist with more than 35 years of experience, who received the prestigious College Medal by the Royal Australasian College of Physicians. This accolade acknowledges her exceptional impact on medical specialist practice and healthcare advancement, improving outcomes for newborns both at Mater and around the world.

Professor Sumaira Hasnain was also recognised, receiving the Helen Thomas Memorial Award from the Australian Diabetes Society and the Australian Islet Group in recognition of her pioneering diabetes research.

Notable grants awarded

- Professor Claire Jackson's \$1.2 million MRFF Multidisciplinary Models of Primary Care Grant for 'Alliance for Healthy Ageing (AHA): supporting local health system integration'.
- Professor Jean-Pierre Levesque's \$1.2 million NHMRC Ideas Grant for 'Mechanisms and first prophylactic treatments of neurogenic heterotopic ossifications'.
- Professor John Hooper's \$827,864 NHMRC Development Grant for 'Optimising an antibody for clinical trials in cancer patients'.
- Professor Aileen McGonigal's \$249,904 grant from the Queensland Health Clinical Research Fellowships (Round 6) for her project 'Smartwatch-Based Detection and

Prediction of Seizures: Integrating Wearable Technology with Clinical Video-EEG Data to Advance Epilepsy Care in Queensland'.

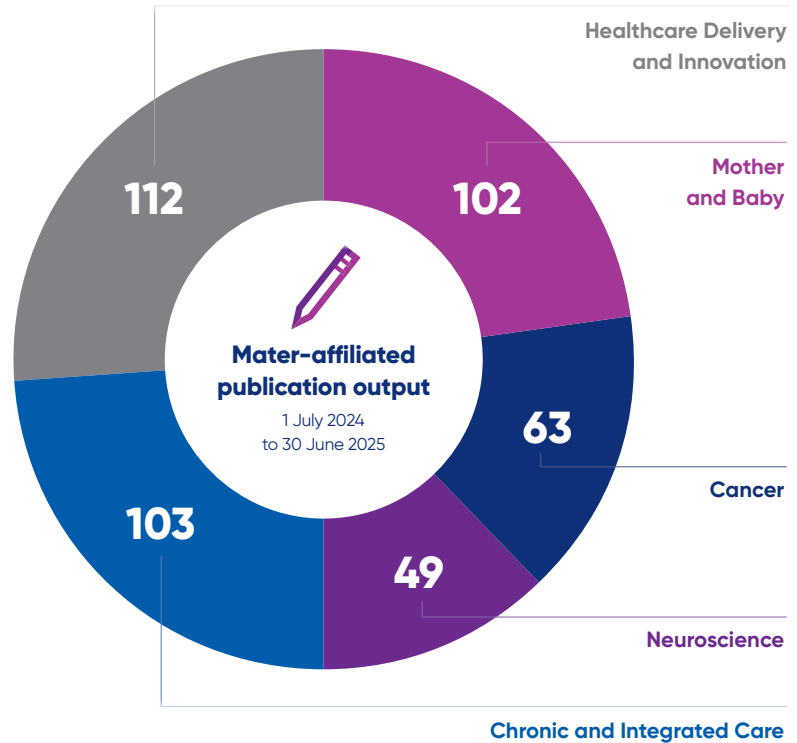
- Professor Sumaira Hasnain's \$200,000 grant from the Breakthrough T1D (Formerly JDRF Aust) for 'Australian Type 1 Diabetes Clinical Research Network - Invitation: Enhancing Immune Tolerance in Type 1 Diabetes via Beta-cell MHC II Suppression, Enhancing Immune Tolerance in Type 1 Diabetes via Beta-cell MHC II Suppression'.
- Dr Lena Batoon's \$650,000 NHMRC Investigator Grant for 'Exploiting therapy-induced senescence to prevent bone metastasis in ERa+ breast cancer'.

Publications

Total number publications **429**

Collectively, Mater Researchers published 429 impactful studies across our five research programs, reinforcing our reputation in impactful scientific discovery.

258
top tier journals



Publication highlights

Perinatal mortality and other severe adverse outcomes following planned birth at 39 weeks versus expectant management in low-risk women: a population based cohort study, The Lancet EClinicalMedicine, Kylie Crawford, Waldemar A. Carlot, Anthony Odiboe, Aris Papageorgiou, William Tarnow-Mordig, Sailesh Kumar.

A glucocorticoid spike derails muscle repair to heterotopic ossification after spinal cord injury, Cell Reports Medicine, Kylie A. Alexander, Hsu-Wen Tseng, Hong Wa Lao, Dorothée Girard, Valérie Barbier, Jacobus P.J.

Ungerer, Brett C. McWhinney, Selwin G. Samuel, Whitney Fleming, Ingrid G. Winkler, Marjorie Salga, François Genêt, Sébastien Banzet, Marc J. Ruitenber, Jean-Pierre Lévesque.

Wild-type bone marrow cells repopulate tissue resident macrophages and reverse the impacts of homozygous CSF1R mutation, PLOS Genetics, Dylan Carter-Cusack, Stephen Huang, Sahar Keshvari, Omkar Patkar, Anuj Sehgal, Rachel Allavena, Robert A J Byrne, B Paul Morgan, Stephen J Bush, Kim M Summers, Katharine M Irvine, David A Hume.

Receptor CDCP1 is a potential target for personalized imaging and treatment of poor outcome HER2+, triple negative and metastatic ER+/HER2- breast cancers, Clinical Cancer Research, Madeline Gough, Kayden Kwah, Kaitin Ferguson, Christopher Pyke, Yaowu He, John D. Hooper and Thomas Kryza.

Chromatin-based memory as a self-stabilizing influence on cell identity, Genome Biology, Charles Bell, Geoffrey Faulkner and Omar Gilan.



Mater Research marked its 25th anniversary with a gala dinner at Customs House, celebrating past achievements and future opportunities.



CELEBRATING
25
YEARS
OF MATER RESEARCH



Mater Foundation

Mater hospitals across Queensland were built on the back of fundraising by the Sisters of Mercy—a legacy that lives on today. As Australia's largest and most impactful hospital foundation, Mater Foundation delivered a record year of philanthropic community engagement and fundraising.

With the generous support of donors, communities and businesses, Mater Foundation distributed \$45.2 million to enhance patient outcomes, introduce new clinical services, advance world-leading medical research and expand clinical education across Mater.

This funding has enabled the introduction of new surgical technologies and the appointment of a specialist breast cancer nurse, the commissioning of a

new operating theatre in Mackay, and the upgrade of ultrasound technology in Bundaberg. It has also supported the development of a new maternity and neonatal service in Townsville, expanding equitable access to high-quality care for families in regional Queensland.

Additionally, Mater Foundation funding has empowered researchers to pursue innovative approaches to diagnosing and treating a range of diseases and illnesses, further strengthening Mater's commitment to clinical excellence and translational research.

Mater Lotteries remains the biggest engagement and fundraising activity for Mater Foundation with more than one million supporters purchasing a ticket in Mater Prize Home and Cars for Cancer draws over the year.

Total Mater Foundation distributions 2024-25



\$45,252,172



\$30,242,540
Mater Health



\$14,705,458
Mater Research



\$304,714
Mater Education

Inside a place of miracles

More than 1,700 seriously ill and premature babies began their lives in Mater's NCCU this year—relying on the expertise of specialist teams and support of life-saving equipment. For many, just breathing is a struggle, with up to six babies at a time requiring mechanical breathing support.

Thanks to the generosity of donors, bolstered by significant contributions from state and federal governments, Mater's NCCU continues to deliver world-class care to Queensland's tiniest and most vulnerable patients.

Heartfelt stories of survival and hope—like that of twins Billie and Poppy—inspired donations during the Nine Telethon campaign.

Diagnosed in utero with Twin Anaemia Polycythaemia Sequence at just 22 weeks' gestation, their mother Marni faced the unthinkable.

"There was a very real possibility that the girls weren't going to make it through the pregnancy. But we had to put our trust in the doctors. We knew we were in the best hands," Marni said.

Thanks to two life-saving, in utero blood transfusions performed by Dr Glenn Gardener at the Mater Centre for Maternal Fetal Medicine, Marni's precious girls were born at 34 weeks and spent 10 days in NCCU before going home.



"If it wasn't for the team at Mater, our girls wouldn't be here today."



Highlights



\$10M+ raised

The **2025 Nine Telethon** was a standout success, raising more than \$10 million for Mater Little Miracles and showcasing the power of community generosity. The funds help Mater Foundation to improve neonatal and maternal care across Queensland with advanced equipment, research and support services. For the first time, Nine Telethon featured a live concert event, headlined by acclaimed artists Tones and I, and Australian rock legend Mark Seymour.



\$2M+ raised

Mater Giving Day, now in its fifth year, inspired a wave of community support and raised more than \$2 million. This annual event continues to reflect the deep appreciation Queenslanders hold for Mater's clinicians and researchers, whose dedication improves the health and lives of those in need.

\$1.75M raised

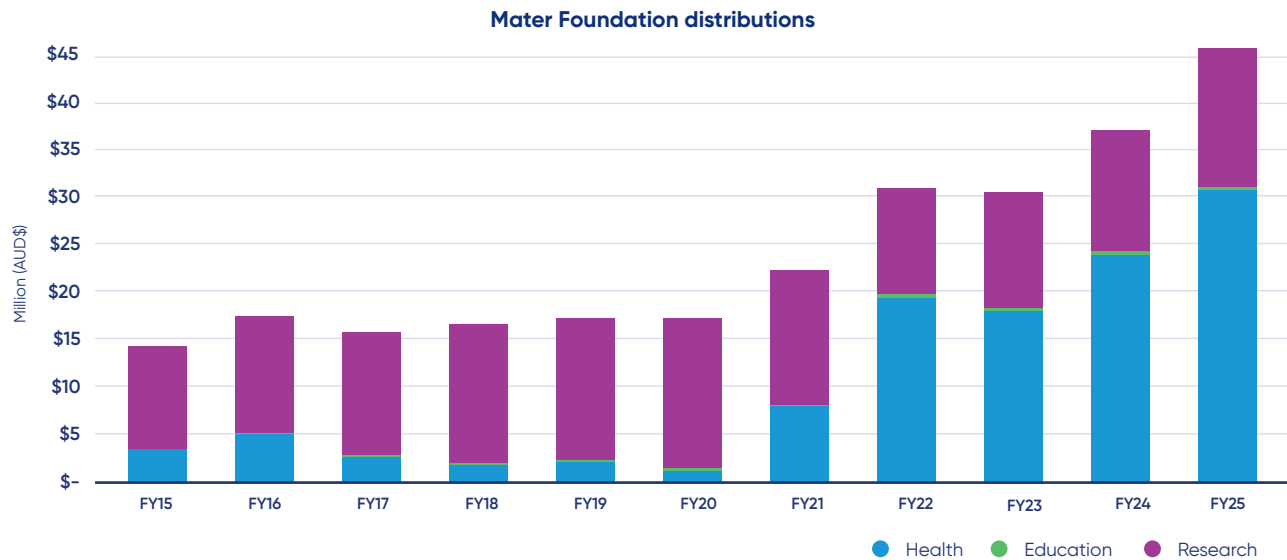
Despite the cancellation of Brisbane's CBD event due to Tropical Cyclone Alfred, the **International Women's Day Fun Run presented by Queensland X-Ray** achieved an extraordinary \$1.75 million to support to breast cancer care and research. The 'Sea of Pink' swelled with Mater Chicks in Pink at events uniting communities in Townsville, Mackay, Rockhampton, and Bundaberg.

\$1.26M raised

Further demonstrating the strength of community partnerships, the **Brisbane to Gold Coast Cycle for Cancer** raised \$1.26 million with close to 5,000 participants, while Mater Smiling for Smiddy Challenge events delivered over \$1.7 million through their sold-out fundraising model.

In addition, passionate individual supporters' third-party fundraising events—including Olivia's Race Day, Macquarie Russells Long Lunch, and the Kalbar Sunflower Festival—generated record contributions.

10 year distributions



24-25 funding snapshot

More than \$45.2 million distributed to improve patient outcomes

\$30.2 million to Mater Health

Funding:

- Globus Excelsius 3D O-arm imaging system for neurosurgery
- Cardiac Cath Lab equipment
- Purchase of 11 GE Panda Warmer Systems
- Statewide installation of K2 and electronic partogram
- Breast care nurse at Springfield
- More than \$2 million to Townsville maternity and neonatal new build
- Mindray TEX20 Ultrasound equipment for Bundaberg
- Operating theatre table for Rockhampton

\$14.7 million to Mater Research

Funding:

- Clinical trials, including the advancement of Professor John Hooper's 'seek and destroy' antibody, for ovarian and bladder cancer patients, to a Phase 1 inpatient trial.

\$304,174 to Mater Education:

Funding:

- Simulation Fellowship program

Above: Improving care and outcomes for premature and critically ill babies remains a focus for Mater Foundation.



“Every year since my wife Samantha’s breast cancer diagnosis, I have taken part in the Brisbane to Gold Coast Cycle for Cancer. We know every dollar raised supports critical research that could one day lead to a cure.”

– Participant Wilson Torres



Our people

Behind every discovery, every procedure and every moment of care, extraordinary Mater People are there.

More than 11,000 Mater People deliver care across 11 hospitals and services, supporting 700,000+ patients every year. It is their commitment that propels our progress and underpins Mater's lasting contribution to the communities we serve.

11,089 Mater People

 **47%**
nurses

 **2,600+**
specialist doctors
accredited to treat
patients at our hospitals

 **600+**
volunteers

Mater remains steadfast in our commitment to a diverse, inclusive and gender balanced workplace.

79% are female

18.2% are culturally and linguistically diverse

1.73% identify as Aboriginal and Torres Strait Islander peoples

Volunteers making a difference



Across Queensland, Mater volunteers have contributed thousands of hours of service—bringing warmth, compassion and practical support to every corner of our organisation. From wayfinding and ward assistance to pet therapy and administrative support, their presence has enriched the experience of patients, families, and Mater People.

Initiatives such as Catherine's Room provided emergency clothing and toiletries to patients facing hardship, while cuddle hearts—handmade and donated by the community—offered comfort to families in the Neonatal Critical Care Unit.

Volunteers play a vital role behind the scenes as well, processing more than 186,000 mail pieces annually and assisting with administrative tasks, freeing clinical teams to focus on what matters most—patient care.

Their impact extends beyond practical volunteering duties. Career progression stories, including volunteers moving into leadership roles, highlight the potential for personal growth and speak to the power of purpose-driven work.



Honouring excellence, compassion and innovation

Mater proudly celebrated the outstanding contributions of our extraordinary people at the 2024 Mater People Awards, recognising those who deliver exceptional healthcare, research and education services to communities across Queensland.

The awards shine a light on compassion, innovation and excellence in action, acknowledging individuals and teams who embody our Mission and Values and consistently go above and beyond to inspire those around them.

The evening's highest honour—the Catherine McAuley Medallion—was awarded to outgoing Group Chief Executive Dr Peter Steer for his long-standing commitment, inspirational leadership, and personal dedication to living the Mercy and Mater Values. Dr Steer's award recognises his distinguished career in healthcare, visionary stewardship of Mater over the past six years, and the legacy he leaves behind.

2024 Mater People Awards winners:

Jacqui Freeman
Mercy in Action (Individual)

CHAMP Team
Mercy in Action (Team)

Papaya Unit (Transition to Care)
Consumer Experience

Darryl Soden
Volunteer of the Year

NCCU Clinical Team
Fundraising Supporter of the Year

Erin Jones and the Telethon Project Team
Contribution to Business Excellence

Sarah Fordyce
Early Career Excellence

Catherine's House Research Team
Innovator of the Year

Brendon Glenn
Clinical Excellence (Individual)

QCEIDAH EASY Health Project Team
Clinical Excellence (Team)

Alicia Godmon
Teaching Excellence

Associate Professor Jakob Begun and Professor Janet Hardy
Research Excellence

Gabrielle Dockray
Leadership - Emerging

Tracey Hutley
Leadership - Excellence

Dr Peter Steer
Mater Lifetime Achievement Award, Catherine McAuley Medallion



Service that stands the test of time

The dedication of long serving staff and volunteers—celebrating milestones from 5 to 50 years of service—was also recognised at Long Service Award ceremonies held across Queensland.



Celebrating the people behind the care

Together we marked International Nurses Day, International Day of the Midwife, Mother's Day and Administrative Professionals' Day with celebrations across our hospital network. These occasions provided meaningful opportunities to honour the dedication, compassion and camaraderie of our people in delivering exceptional care and support to our patients, families, and each other every day.

Reflecting on this year's theme—critical in every crisis—Mater Mothers' Private Rockhampton Midwife Betina Daniels explained midwifery as very unpredictable.

"Not only do we need to make the right clinical decisions, we are also the advocates and support for families during those times."

Left: Sisters Gayle Viewers and Tracey McGill, nursing at Mater Private Hospital Bundaberg for almost 60 years, following in the footsteps of their mother Nola Austin, who also dedicated 40 years to nursing at Mater.

Our governance

Mater operates under the canonical sponsorship and civil ownership of Mercy Partners, which serves as its Public Juridic Person.

In civil terms, Mercy Partners Limited is the sole Member of Mater. Mercy Partners is committed to ensuring that Mater thrives as a Catholic ministry, one that brings to life the healing, liberating, and life-giving mercy of God in the communities it serves.

While Mercy Partners holds overarching responsibility, the strategic direction and day-to-day operations of Mater remain under the governance of the Mater Board of Directors and Group Leadership Team. Their stewardship is grounded in a shared commitment to Mater's Mission, Vision and Values, which shapes organisational priorities and fosters a culture of compassion, excellence and service.

A robust governance framework underpins this leadership, ensuring ethical conduct, regulatory compliance and a focus on accountability, transparency and continuous improvement.



Above: Mater Board Directors at Aubigny Chapel for a ritual of commission and blessing to mark the first Board meeting of 2025.

Board of Directors



Patrick Brady
Chair



Virginia Ryan
Deputy Chair



Dr Lisa Caffery
Director



Prof Jody Currie
Director



Dr Kim Forrester
Director



Steven Rubic
Director



Gerard Houlihan
Director



Dr John Rivers
Director



Chris Townend
Director



Lucy Laakso
Company Secretary

- Finance, Risk and Audit Committee
- Strategic Development, Sustainable Infrastructure Committee

- Mater Research Board
- Mater Education Board
- Patient Safety Quality Committee

- Mater Foundation Board
- Mission Integration, People and Culture Committee

Group Leadership Team



Julia Strickland-Bellamy
Group Chief Executive



A/Prof Mike Beckmann
Executive Director,
Mater Hospitals



Tanya Cain
Group Chief Financial Officer



Christian Gordon
Executive Director,
Corporate Affairs



Dr Fiona Hinchliffe
Executive Director,
Health Integration and
Community Care



Sean Hunter
Interim Executive Director,
Mater Education



Alanna Jacoby
Chief of Mission



Prof Allison Pettit
Executive Director,
Mater Research



Prof Chris Pyke
Chief Medical Officer



Justin Sharp
General Counsel



Andrew Thomas
Chief Executive,
Mater Foundation



Chris Went
Executive Director,
Mater Hospitals



Cathy Wilks
Chief People, Culture
and Learning Officer



Our Mater network



Mater Private Hospital Brisbane

General Manager

Tracey Hutley

Established

1906

People:

- 350 specialist doctors
- 387 volunteers
- 1,237 Mater People
- 47% of VMOs work across public and private hospitals

Hospital campus

- 363 hospital beds
- 14 operating theatres
- 2 Cardiac and Vascular Interventional Suites
- 3 procedure rooms
- 10 bed Coronary Care Unit
- 24/7 private emergency centre
- 35+ specialised clinical services
- 48 bed rehabilitation and acute care services ward

Healthcare service delivery

- 38,300+ private episodes
- 16,185 emergency presentations
- 40,185 patients discharged
- 29,285 surgeries and procedures
- 427 robotic surgeries
- 116,284 patient days
- 1,976 surgeries completed with the Da Vinci robot to date



Key achievements



- Became the first hospital in the southern hemisphere to adopt robotic-guided fibre optic laser technology. The Visualase system enabled neurosurgeons to successfully perform laser interstitial thermal therapy (LITT) on a Queensland woman with multiple brain tumours.
- Successfully pioneered key hole surgery for pancreatic cancer patients, using surgical robots to perform complex Whipple operations for improved patient recovery and outcomes.
- Celebrated the 40-year milestone of breast and endocrine surgeon, Professor Chris Pyke, who is widely recognised for his pioneering advancements in breast cancer treatments. Prof Pyke cared for more than 10,000 breast cancer patients at Mater and was appointed Chief Medical Officer in November 2024.
- Became a Centre of Excellence in Breast Care Treatment, Neurosurgery and Minimally Invasive Surgery, accredited by internationally-recognised SRC agency.

Services



- Allied Health
- Breast Surgery
- Cardiology
- Chemotherapy
- Colorectal Surgery
- Dermatology
- Emergency Care Centre
- Endocrinology
- Ear, Nose and Throat
- Gastroenterology
- General Medicine
- General Surgery
- Gastrointestinal Tract Endoscopy
- Gynaecological Oncology
- Gynaecology
- Haematology
- Head and Neck Surgery
- Intensive Care
- Interventional Cardiology
- Medical Oncology
- Neurology
- Neurosurgery
- Orthopaedics
- Pathology
- Pharmacy
- Plastic and Reconstructive Surgery
- Rehabilitation
- Renal Medicine
- Respiratory and Sleep Medicine
- Rheumatology
- Upper Gastrointestinal Tract Surgery
- Urology
- Vascular Surgery
- Young Adult and Adolescent Services



Mater Hospital Brisbane

Key achievements



- Mater Hospital Brisbane further strengthened its reputation as Queensland's leading centre for ovarian cancer treatment and research, caring for 45 per cent of the state's patients and leading campaigns to raise awareness of the disease.
- In partnership with Mater Research, Queensland Centre for Intellectual Disability and Autism Health was established as a statewide service. It is also part of the National Centre of Excellence.
- Developed a transdisciplinary allied health stroke assessment to improve support for the treatment and recovery of stroke survivors.
- Delivered Queensland's first and only integrated service for perinatal mental health, including a 10-bed mother-baby inpatient unit.
- Treated more than 50 per cent of public gynaecological cancer patients statewide through Mater Cancer Care Centre.
- Operated Australia's longest running refugee healthcare clinic, delivering care to people who arrive in Queensland without a Medicare card for more than 20 years.

Services



- Aboriginal and Torres Strait Islander Liaison Service
- Allied Health
- Anaesthetics
- Audiology
- Breast Surgery
- Cardiology
- Chemotherapy
- Colorectal Surgery
- Dermatology
- Ear, Nose and Throat
- Endocrinology
- Emergency Medicine
- Epilepsy
- Gastroenterology
- General Medicine
- General Surgery
- Gynaecological Oncology
- Haematology
- Hepatology
- Infectious Diseases
- Intensive Care
- Mental Health (includes Perinatal)
- Nephrology
- Neurology
- Neurosurgery
- Oncology
- Ophthalmology
- Oral and Faciomaxillary Surgery
- Orthopaedics
- Pathology
- Palliative Care
- Pastoral Care
- Pharmacy
- Plastic and Reconstructive Surgery
- Psychology
- Refugee Health Clinic
- Respiratory and Sleep Medicine
- Urology
- Vascular Surgery
- Young Adult and Adolescent Services

General Manager

Luke Worth

Established

1911

People

- 585 specialist doctors
- 387 volunteers
- 2,312 Mater People
- 120+ Trainee Doctors across 25 clinical specialities

Hospital campus

- 234 inpatient hospital beds
- 21 Emergency Department beds
- 12 operating theatres and procedural suites.
- 24/7 Emergency Department
- 40+ specialised clinical services

Service delivery

- 20,672 surgeries and procedures
- 238,482 funded outpatients
- 66,514 inpatients
- 54,196 emergency presentations
- More than 420 clinical studies and trials



Mater Mothers' Hospital

General Manager

Kerri Gane

Established

1960

People

- 125+ specialist doctors
- 10+ volunteers
- 1,243 Mater People

Hospital campus

- 90 private beds
- 88 public beds
- 15 birth suites
- 79 Neonatal Critical Care Unit cots

Private service delivery

- 4,200 private births per year
- 729 babies in NCCU
- 7,600 NCCU patient days
- 5,200 private hospital admissions
- 20,500 private patient days

Public service delivery

- 5,800 public births per year
- 1,000 babies in NCCU
- 18,000 NCCU patient days
- 22,000 hospital admissions
- 36,200 patient days
- 115,000 occasions of service



Key achievements



- More than 50 midwives from remote and regional hospitals began placements at Mater Mothers' Hospital to hone their clinical skills through Mater's Strength with Immersion Model (SwIM) program, an initiative of the Queensland Women's and Girls Strategy delivered in partnership with Queensland Health.
- The 2025 Nine Telethon raised more than \$10 million for Mater Little Miracles, helping to further strengthen Mater's position as a national leader in neonatal intensive care, research and maternal-fetal medicine.
- Multiple birth records tumbled in Mater Mothers' Neonatal Critical Care Unit, with seven sets of triplets and 98 sets of twins being admitted and cared for by the unit's 50 paediatricians and 300 nurses.
- Held a strong market position with 3.7 per cent growth in birthing activity at Mater Mothers' Private Brisbane, and one per cent growth at Mater Mothers' Hospital. This compares with declining state and national birth rate trends.
- Expanded the BiOC Midwifery Group Practice model of care with a second team and a dedicated Midwifery Unit Manager. This model is delivered in partnership with the Institute for Urban Indigenous Health and the Aboriginal and Torres Strait Islander Community Health Service.
- Appointed first Chair of Neonatology, Professor Ju-Lee Oei, to enhance and advance neonatal care and research.

Services



- Allied Health
- Obstetrics
- Midwifery
- Nursing
- Gynaecology
- Maternal Fetal Medicine
- Neonatology
- Paediatrics
- Obstetric Medicine
- Pregnancy Assessment Centre
- Antenatal clinics
- GP Shared Care
- Parent Aide Unit
- Midwifery Group Practice
- CHAMP Clinic
- Healthy Hearing
- Nutrition and Dietetics
- Parent Education
- Breastfeeding Support
- My Mater Midwife
- Parent Support Centre
- Perinatal Loss Service



Mater Private Hospital Redland

Key achievements



- Became the first hospital in Australia to use the SeeLuma digital microscope to perform cataract surgery and other eye procedures, enhancing services and clinical capability for the people living in Brisbane's bayside suburbs.
- Implemented allied health outpatient services, delivering approximately 60 physiotherapy-led cases monthly. Core specialties include orthopaedic rehabilitation and reconditioning pathways.
- Commissioned two modular endoscopy suites via the QBITAL platform, becoming Queensland's first private facility to implement this technology. The department delivered more than 2,700 procedures and recruited more than 30 staff across clinical and support roles.
- Increased surgical capacity with construction of two modular theatres in 2024 to meet community demand.
- Introduced a multidisciplinary, physician-led day program offering physiotherapy, occupational therapy, speech therapy, and dietetic support.
- Achieved full SNAP accreditation with the hospital commended for its focus on consumer experience and strong governance, ensuring safety and quality care.

Services



- Allied Health
- Breast surgery
- Chemotherapy
- Dentistry
- Dermatology
- Gastroenterology and Hepatology
- General Medicine
- General Physician and Perioperative Service
- General Surgery
- Gastrointestinal Tract Endoscopy
- Gynaecology
- Haematology
- Head and Neck Surgery
- Low-risk Neurosurgery
- Medical Oncology
- Ophthalmology
- Orthopaedics
- Paediatrics
- Palliative Care
- Pathology
- Plastic and Reconstructive Surgery
- Rehabilitation
- Respiratory Medicine
- Urology

General Manager

Chris Junge

Established

2000

People

- 60+ specialist doctors
- 40 volunteers
- 274 Mater People
- 62 students

Hospital campus

- 60 inpatient beds
- 3 operating theatres
- 2 endoscopy suites
- State-of-the-art eye procedure room
- 1 surgical robot
- Dedicated cancer care centre
- Co-located with Redland Public Hospital

Service delivery

- 13,000+ private patient admissions
- 7,500+ procedures
- 14,568 public patients



Mater Private Hospital Springfield

General Manager
Suzanne Hawksley

Established
2015

People

- 90 specialist doctors
- 375 Mater People

Hospital campus

- 79 hospital beds
- 4 operating theatres
- 6 rehabilitation beds
- Day haematology and oncology services

Service delivery

- 12,465 hospital admissions
- 4,261 private referrals
- 9, 220 public patients
- 41,800 appointments for public patients
- 6,330 procedures for public patients

Public appointments

- 43,600 attended

Public procedures

- 6,520 completed



Key achievements



- Partnership with Institute for Urban Indigenous Health (IUIH) to deliver more than 1,000 cataract surgeries for First Nations Queenslanders, reducing waiting times for Indigenous patients.
- Launched Fourth Trimester Essentials at Mater Health Hub Springfield to support post-partum local mums. The program delivers support from physiotherapists, lactation consultants, psychologists and dieticians.
- Appointed Springfield’s inaugural Mater Cancer Care Centre Coordinator, funded by the Kalbar Sunflower Festival to support patients’ understanding of their diagnosis, treatment pathways and managing side effects.
- Supporting the western corridor with local access to surgically-assisted robotic technology.

Services



- Allied Health
- Breast Surgery
- Chemotherapy and Radiotherapy
- Endocrinology
- Ear, Nose and Throat
- Gastroenterology
- General Medicine
- General Surgery
- Gastrointestinal Tract Endoscopy
- Gynaecology
- Haematology
- Maxillofacial Surgery
- Medical Oncology
- Ophthalmology
- Orthopaedics
- Palliative Care
- Plastic and Reconstructive Surgery
- Rehabilitation
- Renal Medicine
- Respiratory Medicine
- Upper Gastrointestinal Tract Surgery
- Urology



Mater Private Hospital Townsville

Key achievements



- Celebrated Mater Private Hospital Townsville's 80th anniversary of caring for the people of North Queensland.
- Cemented our position as the robotic surgery centre of Northern Australia, exceeding 1,000 procedures performed on the da Vinci Xi robot and providing robotic-assisted surgery to Queensland's first paediatric patient.
- Broke ground on the new maternity services centre at Pimlico, expected to open in February 2026 as part of a broader redevelopment program that includes relocating the renal service from Hyde Park and expanding beds in the Emergency Care Centre.
- Opened the new Central Sterile Services Department (CSSD) with updated equipment to provide more efficient sterilisation processes.

Services



- Allied Health
- Breast Surgery
- Cardiology
- Cardiothoracic Surgery
- Chemotherapy and Radiotherapy
- Colorectal Surgery
- Coronary Care
- Day Infusion
- Dentistry
- Dermatology
- Endocrinology
- Ear, Nose and Throat
- Emergency Care Centre
- Gastroenterology
- Gastrointestinal Tract Endoscopy
- General Surgery
- Gynaecology
- Haematology
- Head and Neck Surgery
- Intensive Care
- Interventional Cardiology
- Medical Oncology
- Neurology
- Neurosurgery
- Orthopaedics
- Obstetrics
- Ophthalmology
- Paediatrics
- Plastics and Reconstructive Surgery
- Renal Dialysis
- Renal Medicine
- Respiratory and Sleep Medicine
- Rheumatology
- Tracheostomy
- Upper Gastrointestinal Tract Surgery
- Urology
- Vascular Surgery

General Manager

Stephanie Barwick

Established

1945

People

- **200+** specialist doctors
- **54** volunteers
- **1,033** Mater People

Pimlico Hospital campus

- **149** inpatient beds
- **10-bed** Intensive Care Unit
- **8** paediatric beds
- **12** operating theatres
- **3** surgical robots
- **2** Cardiac and Vascular Interventional Suites
- **2** endoscopy suites
- **1** Urodynamics procedural room
- **911** staff

Hyde Park Hospital Campus

- **26** inpatient beds
- **4** operating theatres
- **4** birth suites
- **8** Special Care Nursery cots
- **8** renal dialysis chairs
- **122** staff

Service delivery

- **540+** births
- **37,000+** hospital admissions
- **24,500+** procedures
- **14,115** Emergency Department presentations
- **1,604** patient days



Mater Private Hospital Mackay



General Manager
Karen Wade

Established 1927

People

- 95+ specialist doctors
- 58 volunteers
- 474 Mater People

Hospital campus – Willets Road

- 105 beds
- 6 operating theatres
- 5 close observation care/ coronary care beds
- 3 surgical robots
- 2 endoscopy suites
- 3 birth suites
- 5 oncology chairs

Hospital campus – Wellington Street

- 2 operating theatres
- 1,936 ophthalmology procedures

Service delivery

- 450+ births
- 17,522 hospital admissions
- 14,105 procedures
- 14,214 Emergency Care Centre presentations
- 1,518 Surgery Connect patient days
- 1,092 public patient days
- 43 da Vinci robot public patient procedures

Key achievements



- Stabilisation of the maternity service through a 'grow our own' midwives' strategy that involves supporting Registered Nurses to complete graduate midwife qualifications while working at Mater.
- Decrease in agency dependency, reducing staff costs by \$1 million.
- Successful SNAP accreditation with a 98 per cent assessment score.
- Celebrated the contribution of Mackay obstetrician Dr Bill Boyd who retired after 35 years of outstanding service to mothers and babies at Mater Private Hospital Mackay.
- Increase in patient days (7.4%) and procedural cases (8.9%) as well as rise in EBITDA (70%).
- Leading robotic surgery in Central Queensland with three surgical assist robots.
- Providing the Mackay community with the region's exclusive ophthalmology services.
- Providing compassionate and dedicated palliative care to support patients at the end of life.

Services



- Allied Health
- Breast Surgery
- Cardiology
- Colorectal Surgery
- Dentistry
- Endocrinology
- Ear, Nose and Throat
- Emergency Care Centre
- Gastroenterology
- General Medicine
- General Surgery
- Gastrointestinal Tract Endoscopy
- Gynaecology
- Maternity
- Obstetrics
- Ophthalmology
- Orthopaedics
- Palliative Care
- Plastic and Reconstructive Surgery
- Renal Medicine
- Respiratory Medicine
- Upper Gastrointestinal Tract Surgery
- Urology



Mater Private Hospital Rockhampton

Key achievements



- Successful relocation of Outpatient Department to on-site Mater medical suite, resulting in cost savings and improved utilisation of owned assets.
- Investment in state-of-the-art surgical robots and new technology, delivering the latest in medical treatments and services to the Central Queensland community.
- Engaged eight new Visiting Medical Officers across urology, ophthalmology, oral and maxillofacial, general surgery and orthopaedics.
- Celebrated Foundation Day with Sisters of Mercy, marking 151 years of Mater Private Hospital Rockhampton and caring for the community.
- Celebrated 110 years of caring for the community in 2025, with the heritage-listed Kenmore Building being the first Central Queensland Mater Hospital opened by the Sisters of Mercy.
- Facility upgrades with minimal impact to clinical services, including three lift refurbishments and the installation of two new air compressors.
- Largest non-government healthcare provider in Central Queensland with more than 470 employees and 100+ specialist doctors.

Services



- Allied Health
- Breast Surgery
- Cardiology
- Chemotherapy and Radiotherapy
- Colorectal Surgery
- Dentistry
- Dermatology
- Endocrinology
- Ear, Nose and Throat
- Emergency Care Centre
- Gastroenterology
- Gastrointestinal Tract Endoscopy
- General Medicine
- General Surgery
- Gynaecology
- Haematology
- Head and Neck Surgery
- Medical Oncology
- Neurology
- Neurosurgery
- Obstetrics
- Ophthalmology
- Orthopaedics
- Paediatrics
- Plastic and Reconstructive Surgery
- Renal Medicine
- Respiratory Medicine
- Rheumatology
- Upper Gastrointestinal Tract Surgery
- Urology
- Vascular Surgery

General Manager

Allison Cassidy

Established 1915

People

- 25+ volunteers
- 100+ specialist doctors
- 480 Mater People

Hospital campus

- 131 beds
- 5 operating theatres
- 6 close observation beds
- 2 surgical assist robots
- 2 endoscopy suites
- 3 birth suites
- 16 rehabilitation beds
- 11 oncology chairs

Service delivery

- 470+ births
- 17,255 hospital admissions
- 10,717+ procedures completed
- 9,288 private Emergency Care Centre presentations
- 1,311 Surgery Connect patient days



Mater Private Hospital Bundaberg

General Manager
Catherine Hackney

Established 1946

People

- 30+ specialist doctors
- 16 junior doctors
- 6 volunteers
- 54 students
- 227 Mater People

Hospital campus

- 59 hospital beds
- 3 operating theatres
- 1 procedure room

Service delivery

- 5,800+ hospital admissions
- 4,900+ procedures completed
- 781 Surgery Connect procedures



Key achievements



- Celebrated sisters Gayle Veivers and Tracey McGill who marked almost 60 years of nursing at Mater Private Hospital Bundaberg, following in the footsteps of their mum and former Mater nurse Nola Austin.
- Achieved 73 per cent in the Employee Engagement Survey, one of the highest performing facilities in Queensland.
- Partnered with Wide Bay Hospital and Health Service to provide orthopaedic, general surgery, paediatric ear, nose and throat (ENT) services and gynaecology services to public patients.
- Supported the Bundaberg community through a public/private partnership with Wide Bay Hospital and Health Service to provide 10 additional medical beds.
- Invested in key pieces of equipment, such as the OPMI Lumera 700 System Microscope for cataract and eye surgery, ENT Sinus Navigation System and EBUS, to ensure patients are able to access services close to home.
- Renovated theatres allowing for two orthopaedic surgeons to operate concurrently, increasing the number of arthroplasties, joint replacements and major orthopaedic procedures and improving patient and clinician flow.

Services



- Allied Health
- Ear, Nose and Throat
- Gastroenterology
- General Medicine
- General Surgery
- Gastrointestinal Tract Endoscopy
- Gynaecology
- Ophthalmology
- Oral & Maxillofacial Surgery
- Orthopaedics
- Palliative Care
- Plastic and Reconstructive Surgery
- Rehabilitation
- Respiratory Medicine
- Urology



**Across our 11 hospitals,
Mater has continued to deliver
world-class care at scale.**

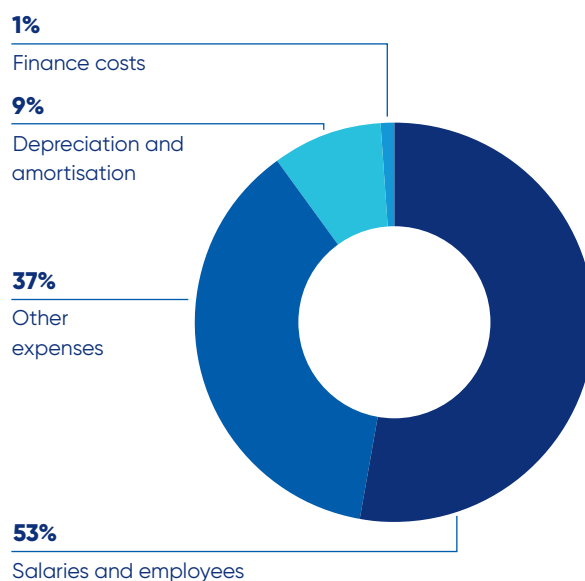
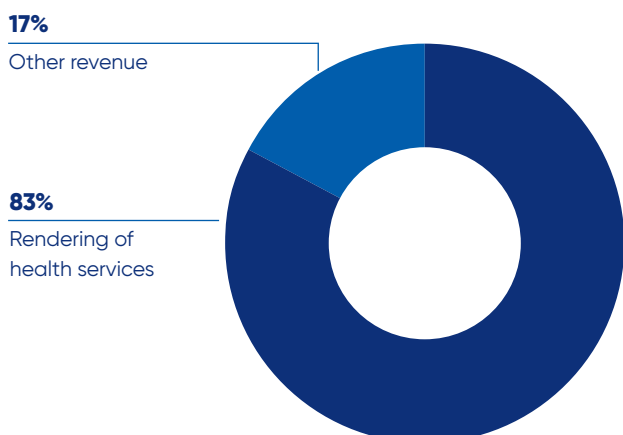
Our financials

Below is an extract from Mater Misericordiae Limited's Audited Annual Financial Statements. A copy of the full set of Annual Financial Statements can be found on the ACNC website, available from 30 January 2026.

Mater Misericordiae Ltd and its subsidiaries Consolidated Income Statement

For the year ended 30 June 2025

	2025 (\$'000)	2024 (\$'000)
Revenue		
Rendering of health services	1,526,783	1,455,018
Other revenue	318,566	273,794
Total revenue	1,845,349	1,728,812
Expenses		
Salaries and employees	(1,030,832)	(977,278)
Other expenses	(709,746)	(678,522)
EBITDA	104,771	73,012
Depreciation and amortisation	(178,254)	(165,338)
Finance costs	(9,208)	(9,862)
Total net (deficit)	(82,691)	(102,188)
Other comprehensive income	72,931	209,556
Total comprehensive (loss)/surplus	(9,760)	107,368

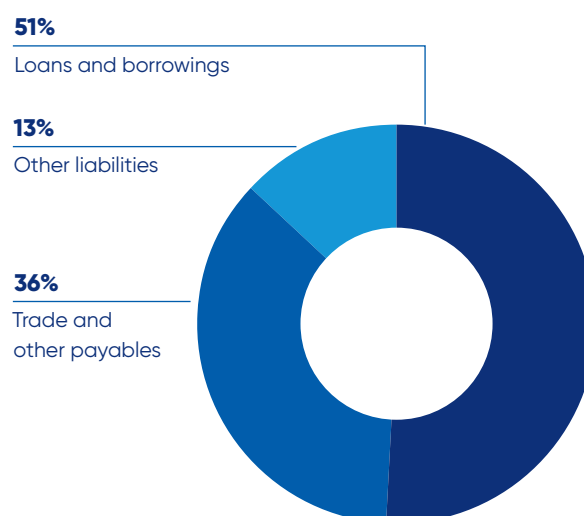
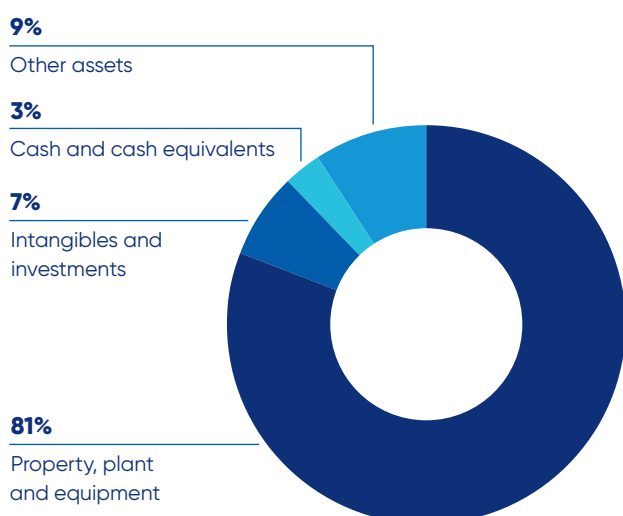




Mater Misericordiae Ltd and its subsidiaries Consolidated Balance Sheet

As at 30 June 2025

	2025 (\$'000)	2024 (\$'000)
Assets		
Property, plant and equipment	2,419,519	2,270,266
Intangibles and investments	215,271	190,282
Cash and cash equivalents	96,394	90,886
Other assets	264,703	237,196
Total assets	2,995,887	2,788,630
Liabilities		
Loans and borrowings	495,844	301,624
Trade and other payables	344,634	334,029
Other liabilities	121,478	109,286
Total liabilities	961,956	744,939
Net assets	2,033,931	2,043,691



Our future commitment

Next year marks a significant milestone in Mater's history as we celebrate 120 years since the Sisters of Mercy opened their first hospital in Brisbane. This enduring legacy inspires us as we look forward with renewed purpose and ambition.

In the year ahead, Mater will enter an exciting new chapter with the development of a new Group strategy that presents one Mater—bold, united and future-focused, with clear ambitions for growth.

Our strategy will unite our healthcare services with our subsidiaries in research, education, and foundation under a shared vision that will guide our organisation and its impact through to 2030. By aligning priorities and strengthening collaboration, we will ensure every part of Mater contributes meaningfully to improving health outcomes for the communities we serve.

We will continue to work closely with Catholic Health Australia to address sector-wide challenges in private health. This includes

partnering to strengthen advocacy with governments, ensuring the sustainability and accessibility of private healthcare for the future.

At the same time, Mater is advancing the formation of a comprehensive digital strategy and roadmap to modernise systems, drive efficiency, and deliver improved experiences for our people and patients. By embracing digital transformation, we will position Mater to meet the evolving needs of healthcare delivery in the years ahead.

Our partners

With our strategic partners, we are working towards better care, better outcomes and brighter, healthier futures for our communities.



Queensland
Government



THE UNIVERSITY
OF QUEENSLAND
AUSTRALIA



UNIQUEST



Health Translation
Queensland
Accelerating discovery into practice



- Coronis Foundation
- Data #3
- Entain Aust & NZ
- Healthia
- JJs Waste & Recycling
- National Storage
- Plantation Homes
- Queensland X-Ray
- The Lott
- The Macquarie Foundation

The image features a solid blue background with several abstract, overlapping shapes in different shades of blue. On the left side, there is a light blue quarter-circle shape. On the right side, there are two overlapping shapes: a dark blue semi-circle and a light blue semi-circle. The text is centered in the middle of the page.

**Be good today,
but better tomorrow.**

– Sister Catherine McAuley

